

Maryland Certified Public Manager® Program
Cohort 6 Program Schedule
(This is a draft schedule subject to change.)

October 4, 2017	Program Orientation
Leadership Style & Personal Productivity	
October 12, 2017	Understanding Your Leadership Style Session 1
October 13, 2017	Understanding Your Leadership Style Session 2
November 6, 2017	Nonprofit Governance & Management: A Legal Framework (Nonprofit Group)
November 7, 2017	Public Sector Ethics
November 29, 2017	Personality Style & Effectiveness
November 30, 2017	Information Technology Update & MS Office Software Tools
December 1, 2017 (a.m.)	Managing Multiple Priorities
December 1, 2017 (p.m.)	Effective Delegation and Coaching
Strategic Management	
January 4, 2018	Effective Performance Measurement
January 5, 2018	Strategic Management in the Public Sector
February 1, 2018	Lean Process Session 1
February 2, 2018	Lean Process Session 2
March 7, 2018	Project Management
March 8, 2018	Lean Process Session 3
Managing Others	
March 9, 2018 (a.m.)	Capstone Project Work Session 1
March 9, 2018 (p.m.)	Leading from the Middle
April 11, 2018	Inclement Weather Make Up Day
April 12, 2018	Innovation in the Public Sector
April 13, 2018	Public Personnel Management: A Legal Framework (Government Group)
	Nonprofit Personnel Management (Nonprofit Group)
May 9, 2018	Managing and Promoting Diversity in the Public Sector
May 10, 2018	Conflict Management & Effective Negotiation Session 1
May 11, 2018	Capstone Project Work Session 2*
Leading Teams - Working Across Boundaries	
June 13, 2018	Inclement Weather Make Up Day
June 14, 2018	Building & Leading Teams
June 15, 2018	Conflict Management & Effective Negotiation Session 2
Using Data to Improve Organizational Effectiveness	
July 12, 2018 (a.m.)	Critical Thinking & Problem Solving
July 12, 2018 (p.m.)	Data Based Decision Making

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July 13, 2018	Program Evaluation Session 1
Managing Public Funds	
September 6, 2018	Procurement & Contracting in the Public Sector
September 7, 2018	Public Sector Budgeting & Finance (Government Group)
	Revenue Strategies in Nonprofits (Nonprofit Group)
October 4, 2018	Financial Literacy and Leadership for Nonprofit Managers (Nonprofit Group)
October 5, 2018	Program Evaluation Session 2
November 8, 2018	Grants Management
November 9, 2018	Capstone Project Work Session 3*
Communication and Promotion	
December 6, 2018	Effective Professional Writing
December 7, 2018	Presentation Skills for Public Managers (half day-4 hours)
January 16, 2019	Effective and Appropriate Use of Social Media
January 17, 2019	Marketing and Branding
In the Public Interest	
February 20, 2019	Capstone Project Work Session 4*
February 21, 2019	Administrative Law and Public Advocacy
February 22, 2019	The Legislative Process
Graduation	
March 2019 (date TBD)	Capstone Projects Presentations and Graduation

Updated: May 18, 2017.